

# **OPPORTUNITY DAY**

Q4-2018







# **AGENDA**



**COMPANY OVERVIEW** 



Y2018 HIGHLIGHTS



PROJECTS UPDATE



FINANCIAL PERFORMANCE



# **OUR SERVICES:**

\* % = Revenue Contribution







# KEY EVENTS UPDATE



# **FEB**



 Start new service of transport for rail yard management in Laem Chabang port

# MAY



 Acquire a 60% stake in Chi Shan Long Feng Food Co., Ltd., or CSLF, a Taiwan-based food service

# BOK SENG

 Acquire a 40% shares of Bok Seng PPSP dry port and increase 14.6% stake in PPSP in Cambodia

# JUN



 Start operation new cold storage in Bangna (Renovate from dry warehouse), area of 6,200 sq.m

# JUN



 Start operation new self storage branch in Siam (JWD store it ), area 7,500 sq.m.

#### NOV



 Joint Venture with Bok Seng to Operate Project Cargo Logistics



 Joint Venture with CJ logistics to expand existing customer base, win new customers, e-commerce operators

#### DEC



 Additional sale cold storage unit, area of 2,800 sq.m. at JWD Pacific (Suwinthawong) to REIT



Receive Thailand
Sustainability Investment
Award from SET (The Stock
Exchange of Thailand)

Art space project

# love it?

 Self Storage franchise model



 Investment in logistics provider company: Transimex, Vietnam



# KEY PERFORMANCE



# General goods

Occupancy rate improvement over Q3



# Dangerous goods

- Revenue growth 9.6% YoY
- Throughputs of dangerous goods increased with CAGR of 9.2% from 2010-2018



# Automotive

 Additional service contracts from both existing and new customers



# **Cold Storage**

 Remaining high level of occupancy rate and profitability



# Transportation

- Cross-border transportation continuously grows
- Revenue from rail transportation steadily improved QoQ



# Food service

- Revenue and GP significantly improved QoQ
- Additional service contracts from new projects



# Self Storage

- Occupancy Rate building up
- Self Storage franchise model in progress

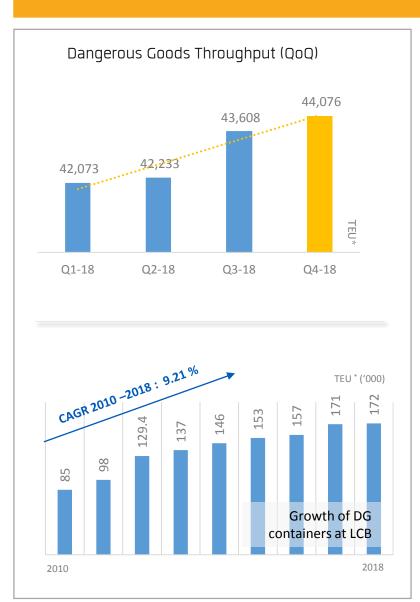


#### Overseas

- High level of occupancy rate in cold storage, Cambodia
- Cold storage expansion in progress, area of 1,000 Sq.m



# DANGEROUS GOODS











Yard service capacity 173,968 Sq.m.;

Dangerous goods warehouses 10,032 Sq.m.

Maximum throughput :19,200 TEUs or 12,000 Containers

























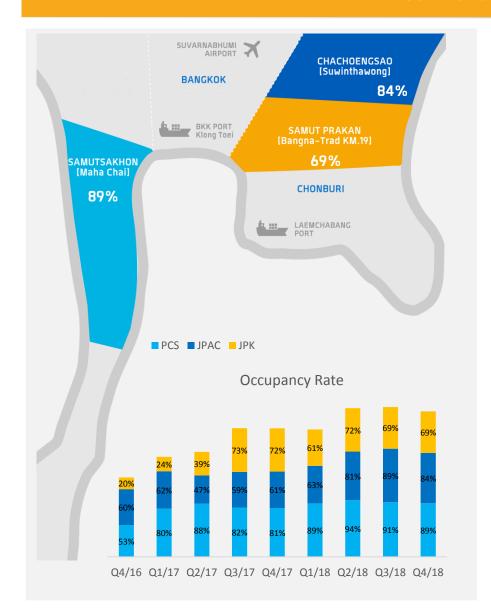








# COLD STORAGE



# **CERTIFICATE AND AWARDS**





# **KEY CUSTOMERS**



















# AUTOMATION COLD STORAGE IN MAHACHAI: ASRS (BUILDING No.8)









Warehouse No.8	Phase 1	Phase 2
Warehouse Area	4,300 Sq.m	1,320 Sq.m
Warehouse Capacity	11,170 locations	4,000 locations
CAPEX	360 MB.	104 MB.
Construction Progress	70%	N/A
Start Operation	Q3-2019	Q3-2020























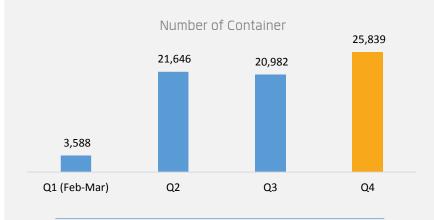






# TRANSPORTATION

# RAIL YARD MANAGEMENT AT LAEM CHABANG PORT







- Start operation in Feb.2018
- Lift on / Lift off containers to load on rail mode
- Transport container from rail yard to terminal and depot
- Handle container in Laem Chabang Rail Yard

# **CAR CARRIER**

Mitsubishi Motor Thailand assign up country route (North and South)



# **CROSS BORDER**

Cross-border transportation continuously grows

\*\*ROMATSU Betagen \*\*DEPLIZZA\*\*

\*\*PRIZZA\*\*



# **AUTOMOTIVE**

# MARKET OUTLOOK

2018 full year vehicle sales in Thailand increased 19.2% year over year to 1,039,158 units.

# By brand sales

- Nissan +21.2%
- Honda +0.4%
- Isuzu +10.8%
- Mitsubishi +21.3%

Source: FTI (Federation of Thai Industries)

# 2,500,000 1,988,823 2,000,000 1,500,000 1,000,000 871,644 1,039,158 1,139,696 1,140,640 Production Domestic Sales Export (CBU)

Vehicle sales in Thailand

# **KEY CUSTOMERS**



- Increase production capacity
- More special movement for DJM activity



Increase volume for transport.



- Extend contract to FY2022
- Increase volume for export (2,500 to 4,000 Unit per month)



 Mitsubishi Motor Thailand assign up country route (North 100%) more than current contract.



Onward BMW contract FY19-21





# **FOOD SERVICE**



# Chi Shan Long Feng Food (CSLF)

New Projects



Vegetable Cutting



Liquid Egg



# Global Foodservice Network

- Value –Adding Facilities
- Value –Adding Services
- Multi-Country Consolidation
- Service HUB
- Brand Development

# **KEY CUSTOMERS**

































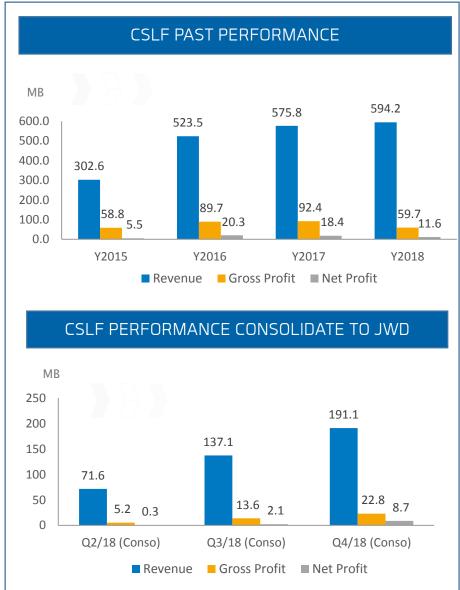












# **OVERSEAS: CAMBODIA**





- Location: Jin Yong Chang Industrial Park
- Warehouse size : 4,428 sq.m.
- Warehouse Capacity: General 3,628 Sq.m. and cold storage 800 Sq.m.
- Temperature : multi-temperature warehouse from +25 to -25 degrees, include blazer & share space for central kitchen

- Cold storage expansion in progress, area of 1,000 Sq.m.
- Start construction in March 2019
- Expect to start operation in May 2019









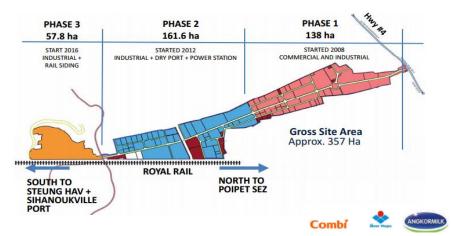


# **OVERSEAS: CAMBODIA**

JWD acquire 14.6% stake in PPSP, developer of Cambodia's largest industrial estate and to have 40% stake in Bok Seng Co. (affiliated Co. of PPSP)









- Container Depot Management
- Container Trucking Management
- Warehousing and Inventory Management



















- **Location**: Hlaing Thar Yar Industrial Zone
- Warehouse size: 4,000 sq.m.
- Warehouse capacity: 3,000 Pallets
- Temperature: multi-temperature warehouse from +25 to -25 degrees, include blazer & share space for central kitchen

- **Location**: Vientiane
- Warehouse size: 720 sq.m.
- Warehouse capacity: 461 sq.m.
- Temperature: multi-temperature warehouse from +25 to -25 degrees, include blazer & share space for central kitchen













# OVERSEAS: INDONESIA







# Warehouse

Location : Jakarta

Warehouse size : 5,000 sqm

• Warehouse Capacity : 7,200 Pallets

Temperature: multi-temperature warehouse from +25 to -25 degrees, include blazer & share space for central kitchen













# Transportation

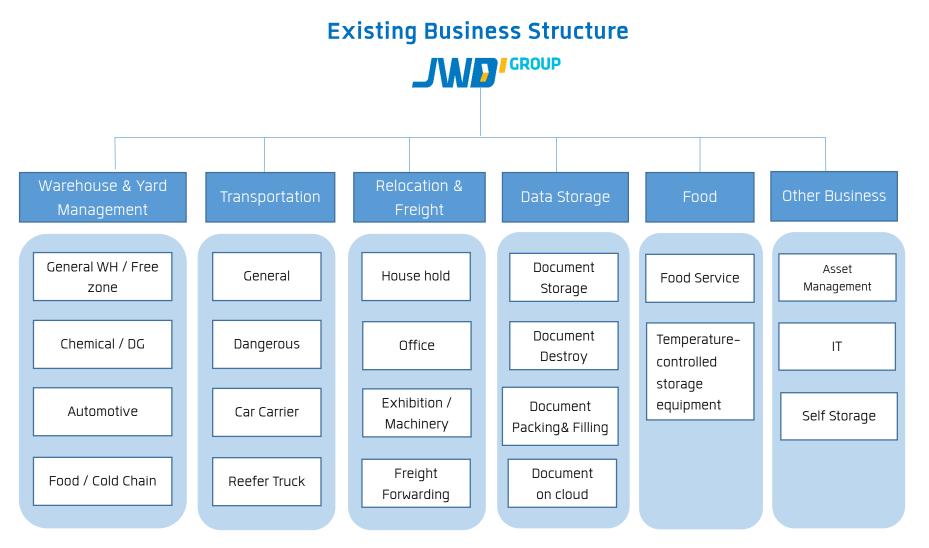
Equipped with several types of vehicles: L-300 (1.000 kg capacity) :

- Colt Diesel Engkel (2,000 kg capacity).
- Colt Diesel Double (4,000 kg capacity).
- Tronton (10.000 kg capacity).
- Built Up (16.000 kg capacity).

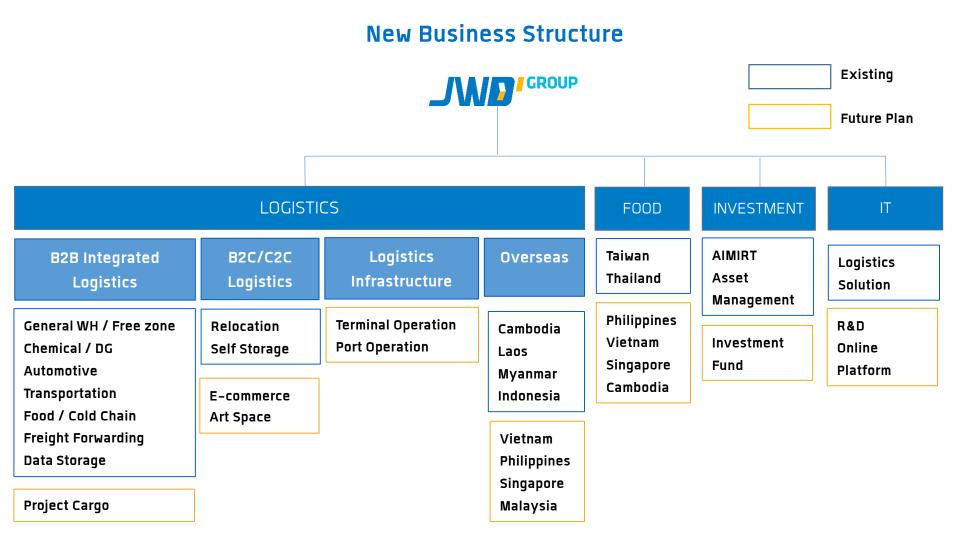


# Strategic execution plan to deliver the sustainable growth

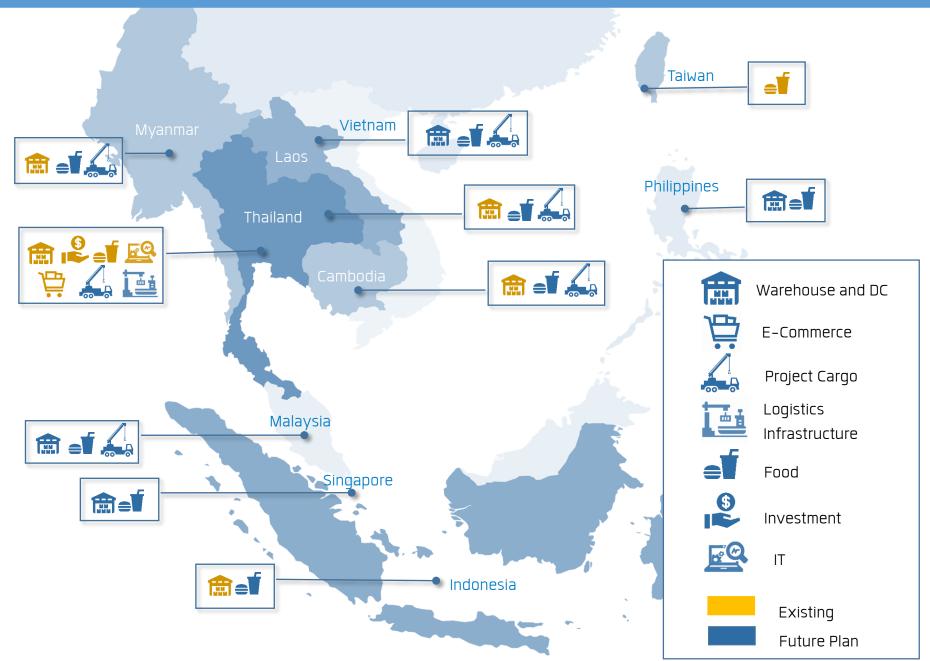
JWD reshaping the future business pillars to sustain long-run growth



# Strategic execution plan to deliver the sustainable growth



# **REGIONAL EXPANSION**





# PROJECT UPDATE : CJ JWD LOGISTICS



A new JV firm in Thailand to provide logistics solutions serving the booming e-commerce segments.



Integrated Logistics Management

C2C B<sub>2</sub>B B<sub>2</sub>C

Sharing resource Asset maximize & utilization Sharing knowledge and technology Aligning future investment or new market entry Sustainable Growth

# POTENTIAL CUSTOMERS











CJ Distribution Center in Bangna K.M. 10

- Area of 71,900 sq.m.
- Handling 408,000 boxes per day
- Start operation in May 2019
- Operate with automated sorting device wheel sorter
- Increase the number of delivery personal from 650 to 4,429



# PROJECT UPDATE : JWD BOKSENG LOGISTICS





# **Potential Projects**

- Construction of dams and infrastructure, including dual-track and high-speed rail systems, airports, marine ports in Laos and other countries in region
- Eastern Economic Corridor (EEC)-related facilities in Thailand

# Integrated project cargo service in Thailand

- One stop service for project cargo logistics
- Sharing Facilities and Equipments for Project Cargo
- Sharing network and customer base
- Sharing knowledge and technology







# SELF STORAGE



#### **Current Branches**

#### **Occupancy Rate**

1 JWD Store it! Srikreetha

88 %

2 JWD Store it! Siam

44 %

### Y2019-2020 Plan

JWD Store it! Ramintra

6 JWD Store it! Sathon

JWD Store it! Vibhavadi

7 JWD Store it! Thonglor

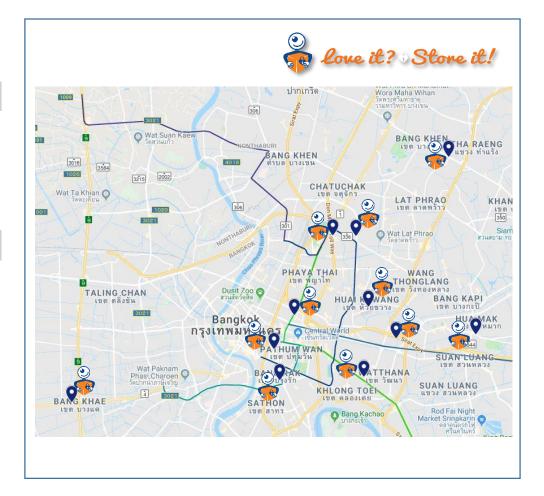
3 JWD Store it! Bangkhae

3 JWD Store it! Phayathai

JWD Store it! Thiamruammit

JWD Store it! Ratchada-Ladprao

JWD Store it! Phet Phra Ram





# ART SPACE

# JWD Art Space









# JWD ART SPACE

- Located in JWD Store it : Siam branch, 3<sup>RD</sup> Floor
- CAPEX 20 MB.
- Expected for a grand opening on July 2019
- Total Area 1,300 Sq.m.

Concept : Total	Art Spaces and	Services
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- ☐ First fine art storage in Thailand
- ☐ The biggest & most contemporary art spaces in Thailand and CLMV
- Exhibiting international artists and Thailand's top-rising artists
- Providing integrated art services & logistics by professional team
- ☐ Showcase & create trust as professional fine art handling specialist

# **Target Group**

- ☐ Art Collectors
- Museums
- Private Collection
- ☐ Universities
- Corporate
- ☐ Gallery
- Artists
- Government



# **INVESTMENT: TRANSIMEX**



# Transimex is one of the leading 3PL/4PL logistics service providers in Vietnam

The company provides customers with international standard logistics solutions, ranging from warehousing, distribution center, international freight forwarding, transportation, and more

**COMPANY NAME: Transimex Corporation** 

TICKER: TMS (HOSE) ESTABLISHMENT: 1983

CHARTER CAPITAL: USD 15.3 mn (as of 31 Dec 2017)

MARKET CAP: USD 56.3 mn (as of 20 Jul 2018) NO.OF EMPLOYEES: 983 (as of 31 Dec 2017)

# **BUSINESS LINE:**

- ICD&DC
- Logistics &Transportation
- Freight Forwarding & Shipping Agency
- Real Estate Business















# INVESTMENT: TRANSIMEX

# TRANSIMEX'S HIGHLIGHT

400,000 Sq.m

34

Total area

Year of operation

4

49,028

Representative offices

Goods

# **SERVICES**







International
Freight Forwarding

Warehouse and Distribution Center

Inland Trucking





Integrated Logistics Service



KEY CUSTOMER OF TRANSIMEX







A TOTAL LOGISTICS PROVIDER





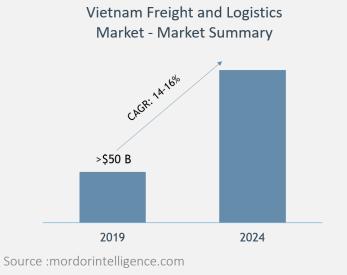




# **INVESTMENT: TRANSIMEX**

# Why Vietnam?

- Vietnam is an important manufacturing base country with a high potential consumption level in future
- Vietnam is a missing piece of logistics footprint in region
- Food service plans to grow in Vietnam market
- Logistics facility will efficiently support food service industry
- Logistics can help managing cost and scope of service for value added service
- Potentially expand in Chemical, DG and Auto logistics service in the future

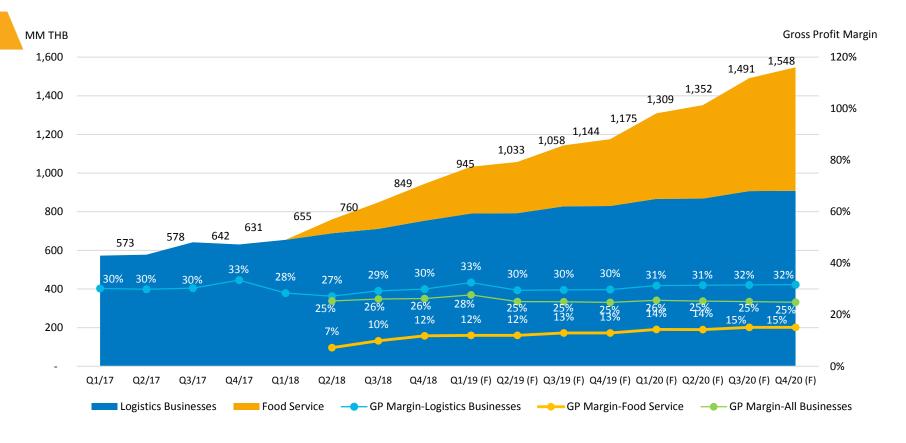




# **KEY BUSINESS PLAN AND SYNERGIES**

- Expanding international customers through working with key FFWs to participate the local or regional biddings
- Aligning the food supply chain solution to work with GFS in growing the food service & distribution business in Vietnam, through supporting GFS's key JV or investment projects
- Approaching specific potentials with key customers' network in Thailand and other countries
- Establishing and supporting TMS to launch the document storage business in Vietnam through a market potential previously explored by TMS

# Rental and Service Income\* Trend and Gross Profit Margin



# Key Factors for gross profit margin increase

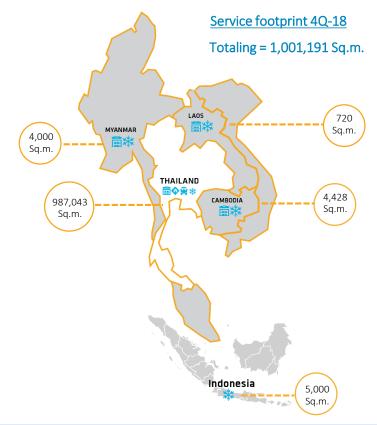
- Food service business (CSLF) has higher GP margin than Q3–18 from seasonal effect
- GP margin of transportation improved from replacement of high rental cost of Reach Stacker (RSK) for rail service with depreciation expense in Q3–18
- Potential to increase occupancy rate of general warehouse without additional investment



# **Total Revenues and Service Capabilities**

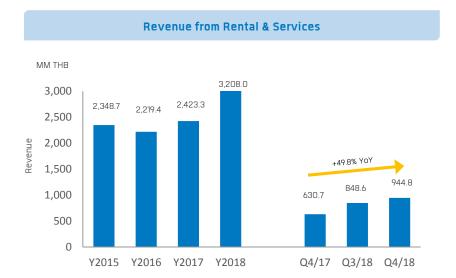
Warehouse Capacities			
(Unit: sq.m.)	2016	2017	2018
General goods	131,106	129,306	129,306
Chemicals & Dangerous goods	10,032	10,032	10,032
Cold chain service	54,327	58,627	63,327
Record & Info Management	14,520	14,520	14,520
Other services	9,951	9,951	9,951
Total	219,936	222,436	227,136

Yard Capacities			
(Unit: sq.m.)	2016	2017	2018
Chemicals & Dangerous goods	173,968	173,968	173,968
Automotive Yard	395,287	395,287	395,287
On-site Automotive Yard	273,542	204,800	204800
Total	842,797	774,055	774,055
Grand Total	1,062,733	996,491	1,001,191

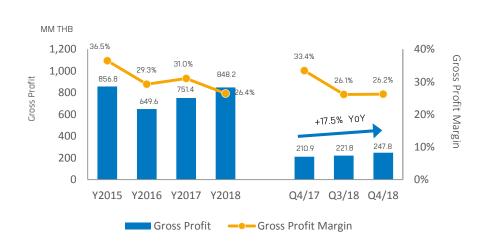




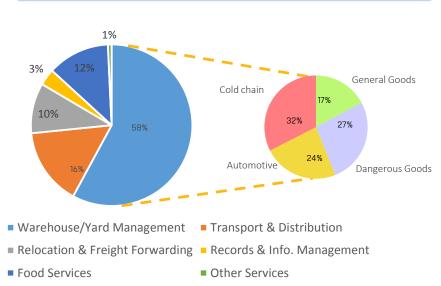
# **Revenue & Gross Profit**



#### **Gross Profit and Gross Profit Margin**



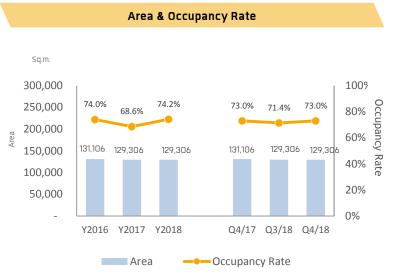
#### Revenue breakdown



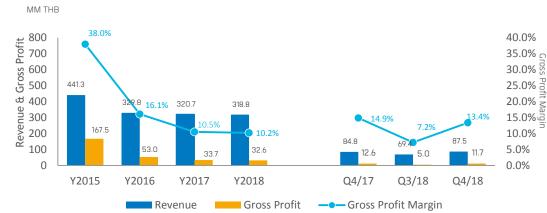
- Revenue for Q4-2018 was THB 944.8 mm, increased 49.8% YoY ,the increased revenue was mainly due to higher revenue from warehouse and yard management business especially in cold storage, transportation and distribution businesses and food services business
- Gross profit for Q4-2018 was THB 247.8 mm, increased 17.5% YoY

# **Revenue and Gross Profit by Business**

#### Warehouse & Yard Management: General Goods + Chemical Warehouses

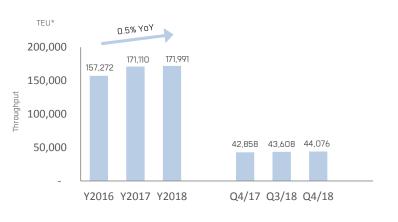


#### Revenue & Gross Profit

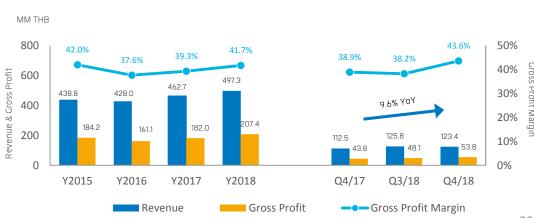


#### Warehouse & Yard Management: Dangerous Goods Terminal

# Dangerous Goods Yard Throughput

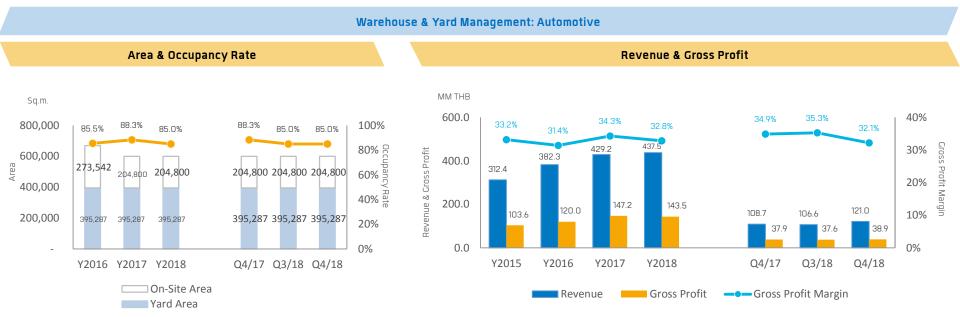


#### **Revenue & Gross Profit**

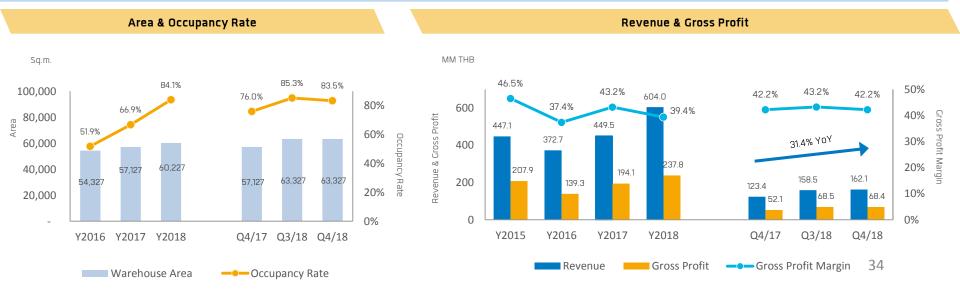


\*TEU = Twenty-Equivalent Unit

# Revenue and Gross Profit by Business (Cont'd)

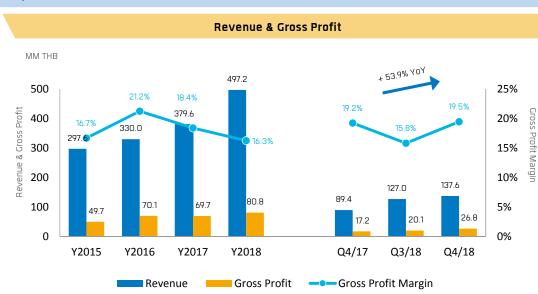






# Revenue and Gross Profit by Business (Cont'd)



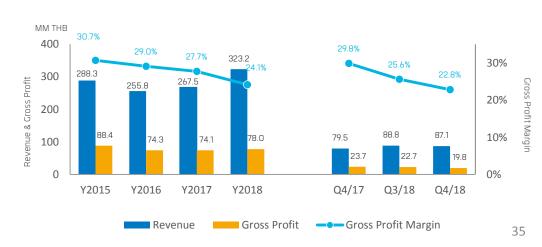


#### **Relocation Service**

#### No. of Jobs

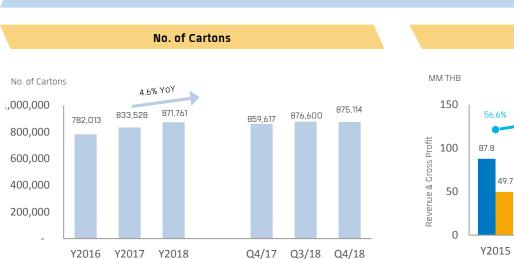


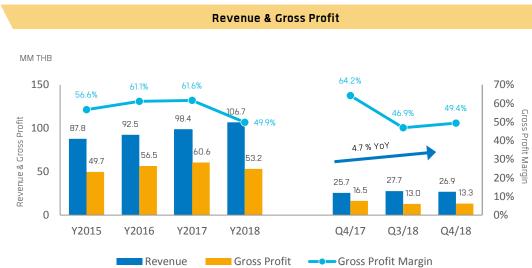
#### Revenue & Gross Profit



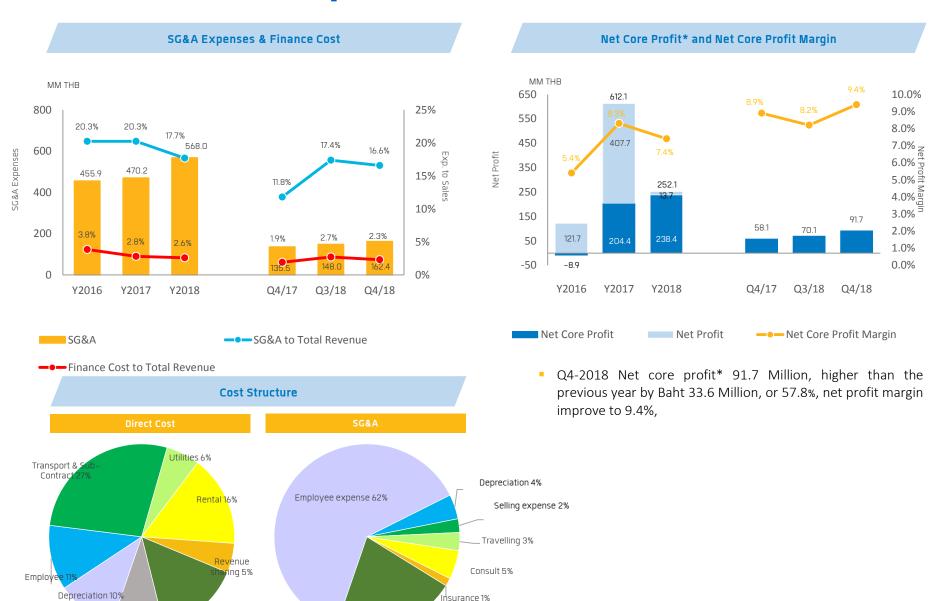
# **Revenue and Gross Profit by Business (Cont'd)**

Record & Info Management





# **SG&A Expenses & Net Profit**

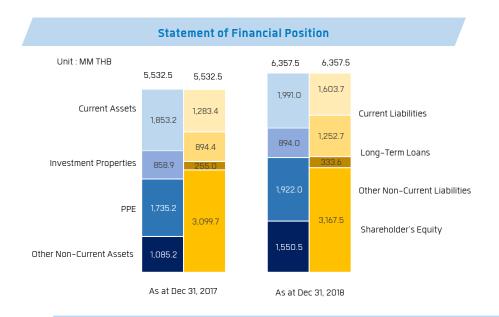


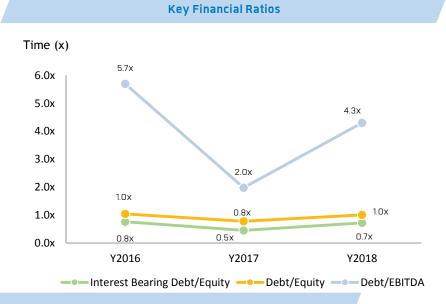
r & Maintenance 15%

Others 21%

Others 9%

# **Financial Position**





#### Cash Flows

(Unit : MM THB)	12-month Period	
(Oille : WIN THB)	2017	2018
Cash and Cash Equivalents at 1 Jan and 1 Oct	259.8	1,218.8
Operating Activities	528.1	497.3
Investing Activities	1,105.2	(1,342.3)
Financing Activities	(674.4)	83.9
Impact of foreign exchange rates	-	1.3
Net Increase / (Decrease)	958.9	(762.4)
Cash included disposal assets group classified as held for sales	-	(2.6)
Cash and Cash Equivalents at 31 Dec 17, 30 Sep 18 and 31 Dec 18	1,218.8	456.4

Three-month Period		
Q3/18	Q4/18	
441.2	579.0	
248.2	173.1	
(237.1)	(137.8)	
123.6	(161.8)	
2.5	5.7	
137.2	(120.8)	
0.7	(1.08)	
579.0	456.4	











JWD received a Thailand Sustainability Investment (or THSI) Award, for JWD's presence in the 2018 list of THSI stocks (effective next year), which contains the stocks that meet SET'environmental, social and governance (or ESG) standards and thus present investment choices that can produce long-term returns sustainably.











**LOCATED IN** 

# **KEY STRATEGIC LOCATIONS**

LCB PORT, AIRPORT, DISTRIBUTION HUB, KEY CITIES



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